

Assessment Of New Business Opportunities



Business Improvement

Background

A business was having trouble with assessing new opportunities. Several projects which had looked good on first sight had proven to be much more complex than anticipated and therefore unprofitable.

What Was Done

- A risk assessment tool was built to measure the expected degree of complexity and timing of a proposed new job
- This showed suggested thresholds of commercial return and standard contractual conditions to make projects profitable
- Developed work steps so that a preliminary assessment could be made early on for a quick go/no go decision and then a more detailed view could be prepared after further study

How It Was Done

- The generic timing, profitability and key success factors were understood through a review of prior projects
- The tool was created in Excel
- Companion training material was created

The End Result

- The new tool simplified assessment of opportunities
- Early identification of complex jobs enabled better analysis of the level of reward needed to make projects viable before approval