



Restructuring Analysis



AD PUNCTUM

| Strategy

Background

Worked in a multi-national company evaluating the financial impact of a variety of proposed restructuring measures.

What Was Done

Created a financial model that brought together the proposals into a single file

- Detailed explanation of each idea for reviewing managers
- Able to change inputs for each idea
- Able to add or exclude entire proposals for overall plan
- Create P&L and cash view of the plan by year and idea

How It Was Done

- Two detailed Excel models, both with pivot table reporting; one for key physicals, one for financial assessment and reporting
- Ongoing reviews with senior managers and subject matter experts to access to latest data and confirm alignment

The End Result

- Models allowed a number of iterations of both proposal mix and assumption changes, leading to decision on a final overall plan
- The models were then used to create a process to confirm plan implementation was on track